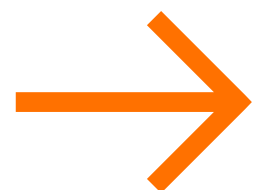




ISO Revision

A major revision of ISO 9001
is on the horizon
- **expected in autumn 2026**

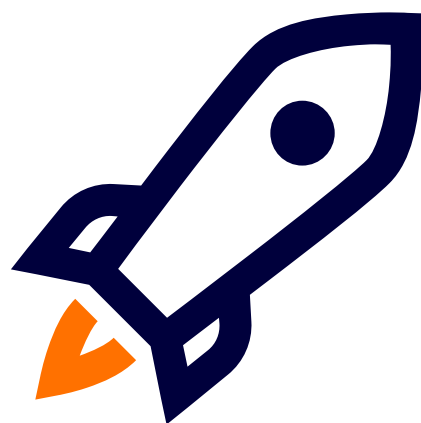


Harmonized Structure (HS) replaces the High Level Structure (HLS)

The new structure ensures a unified architecture for all management system standards.

Companies benefit from:

- easier integration of multiple standards
- consistent terminology
- clearly understandable requirements

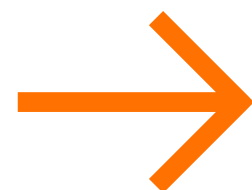


Risks & Opportunities – more clearly defined

Until now, the standard allowed room for interpretation.

The revision provides clarity:

- clear distinction between risks (hazards) and opportunities (potential)
- companies are expected to identify, assess, and leverage opportunities more visibly in the future
- the risk-based approach becomes more practical



Context of the Organization – Strategic Alignment Becomes Mandatory

A key update:

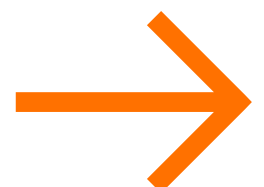
- Quality policy and quality objectives must align with the company's strategy
- Strategic alignment is no longer a “nice to have”
- Modern developments such as AI may be relevant in this context



Leadership & Organizational Culture

The revision places much greater emphasis on top management's role:

- A quality culture should be promoted and visibly practiced
- Value orientation and ethical behavior are emphasized
- Leaders are expected to be role models and drivers of quality work

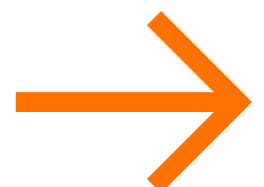




Modernization of Documentation & Annex

The revision provides greater clarity and practical relevance for documented information and the annex:

- standardized and more precise wording
- revised and expanded annex with practical explanations



Explore the details on our website:



tuev-nord.de/en/wissen/standards-im-blick/iso-revisions-2026-an-overview-of-iso-9001-iso-14001/